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UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA
WESTERN DIVISION

U.S. EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION,

Plaintiff,

v.

ROYALWOOD CARE CENTER, LLC;
FOUNTAIN VIEW SUBACUTE AND
NURSING CENTER, LLC; SKILLED
HEALTHCARE, LLC; FOUNTAIN VIEW
HOLDINGS, INC.; FOUNTAIN VIEW
MANAGEMENT, INC.; FOUNTAIN VIEW
SUBACUTE NURSING CENTER, INC.;
FOUNTAIN VIEW THERAPY SERVICES,
INC.; THE ROYALWOOD CONVALESCENT
HOSPITAL, INC.; SKILLED
HEALTHCARE GROUP, INC.; SUMMIT
CARE CORP.; SUMMIT CARE-
CALIFORNIA, INC.; SUMMIT CARE
PHARMACY, INC.; SUMMIT CARE
TEXAS EQUITY, INC.; SUMMIT
HEALTH CARE, INC.; AND SUMMIT
CARE, INC.,

Defendants.

CV 05-6795 ABC (PLAx)

ORDER RE: DEFENDANTS SKILLED
HEALTHCARE GROUP, INC., SKILLED
HEALTHCARE, LLC, SUMMIT CARE
CORP., SUMMIT CARE PHARMACY,
INC., FOUNTAIN VIEW SUBACUTE
AND NURSING CENTER, LLC, AND
FOUNTAIN VIEW SUBACUTE AND
NURSING CENTER, INC.'S MOTION
FOR SUMMARY JUDGMENT, OR IN THE
ALTERNATIVE, PARTIAL SUMMARY
JUDGMENT

1 Pending before the Court is Defendants Skilled Healthcare Group,
2 Inc., Summit Care Corporation, Summit Care Pharmacy, Inc., Fountain
3 View Subacute and Nursing Center, LLC, and Fountain View Subacute and
4 Nursing Center, Inc.'s (collectively, "Defendants'") Motion for
5 Summary Judgment, or, in the Alternative, Partial Summary Judgment,
6 filed on July 30, 2007. Plaintiff U.S. Equal Employment Opportunity
7 Commission ("Plaintiff") opposed on August 6, 2007 and Defendants
8 replied on August 13, 2007. The Court finds this matter appropriate
9 for resolution without oral argument and VACATES the March 3, 2008
10 hearing date. See Fed. R. Civ. P. 78; Local Rule 7-15. Having
11 considered the arguments of the parties and case file in this matter,
12 the Court rules as follows.

13 **I. INTRODUCTION AND FACTUAL BACKGROUND¹**

14 Plaintiff has brought this case against myriad Defendants to
15 challenge two English-only policies in force at various times in
16 facilities to which Defendants are allegedly related. Without raising
17 the ultimate (and dispositive) question of discrimination, Defendants
18 have brought this non-dispositive motion to adjudicate whether they
19 can be held liable even if Plaintiff proves discrimination. The facts
20 are complicated and strenuously disputed and the parties cannot agree
21 on the applicable law. Although the Court can determine the
22 applicable law easily enough, the Court finds it necessary to outline
23 in detail below the facts as presented by the parties and why summary
24 adjudication is inappropriate on most of the points advanced by
25 Defendants.

26
27 ¹The parties strenuously object to and dispute many of the facts
28 discussed infra. The Court will note those objections that have merit
and will note the factual disputes throughout.

1 **A. Plaintiff's Claims**

2 Plaintiff alleges that "Defendants have engaged in unlawful
3 employment practices at their Torrance, California location in
4 violation of Section 703 of Title VII, 42 U.S.C. § 2000e-2, by
5 subjecting Jose Zazueta and the class of similarly situated
6 individuals to discrimination in the compensation, terms, conditions
7 and privileges of their employment based on their Hispanic national
8 origin." (First Amended Complaint ("FAC") ¶ 11.)² The alleged
9 discrimination included (a) requiring "Zazueta and the class of
10 similarly situated individuals, all of whom speak Spanish as their
11 primary language, [to] speak only English at all times while on the
12 premises of Defendants"; (b) enforcing the language policy against the
13 alleged class, but not non-Hispanic employees; (c) disciplining the
14 alleged class for speaking Spanish on the premises; and (d)
15 terminating Zazueta for speaking Spanish on the premises. (Id.)
16 Plaintiff challenges two English-only policies, one in force before
17 2001 and one implemented in 2004. (Defendants' Statement of
18 Undisputed Facts ("SUF") No. 4.)³

19 **B. Defendants' Bankruptcy and the Formation of New Entities**

20 When the first policy was in effect up until 2001, Defendant
21 Fountain View, Inc. managed myriad operations of its subsidiaries,
22 including Summit Care-California, Inc. dba Royalwood Care Center.

23
24
25 ²Despite this language, Plaintiff argues that the scope of the
26 case is broader than simply the Torrance, California facility. The
27 Court discusses this contention infra.

28 ³Unless otherwise noted, the Court takes both Defendants' alleged
undisputed facts and Plaintiff's genuine issues from Defendants' Reply
to EEOC's Amended Statement of Genuine Issues of Material Facts. That
document contains all facts and objections provided by all parties.

1 (Plaintiff's Statement of Genuine Issues ("GI") Nos. 52-64.) For
2 example, Fountain View, Inc. provided human resources functions to all
3 of the skilled nursing and assisted living facilities owned and
4 operated by its subsidiaries, such as Summit Care-California, Inc.
5 dba Royalwood Care Center. (GI No. 52.) Fountain View, Inc. also
6 provided an identical employee handbook to all subsidiary facilities,
7 which contained the same policies and rules governing day-to-day
8 conduct in the workplace. (Id. No. 54.) Although Plaintiff asserts
9 various other activities at subsidiaries that were managed by Fountain
10 View, Inc. prior to the bankruptcy, these allegations appear largely
11 irrelevant; Defendants do not seek dismissal of Defendant Fountain
12 View, Inc. in this motion.

13 At this time, Summit Care-California, Inc. dba Royalwood Care
14 Center conducted its operations at the Torrance, California location.
15 (SUF No. 3, 6.) However, on October 2, 2001, Fountain View, Inc.,
16 along with certain of its affiliates, filed voluntary Petitions for
17 Relief under Chapter 11 of Title 11 of the United States Code in the
18 United States Bankruptcy Court for the Central District of California.
19 (Id. No. 30.) On July 10, 2003, the Bankruptcy Court found that the
20 requirements for confirmation set forth in Bankruptcy Code for the
21 Debtors' Third Amended Joint Plan of Reorganization dated April 22,
22 2003 were satisfied, and ordered confirmation of the Plan. (Id.)
23 August 19, 2003 was the effective date of the plan and the Bankruptcy
24 Court entered a Discharge Order on August 20, 2003. (Id.)

25 In August 2003, when Fountain View, Inc. and its affiliated
26 entities emerged from bankruptcy, every skilled nursing and assisted
27 living facility previously constituting a subsidiary was reconstituted
28 as either a limited liability company or a limited partnership. (GI

1 No. 70.) For those that became limited liability companies, the sole
2 member/owner became Defendant Summit Care Corp. (Id.) For those that
3 transformed into limited liability partnerships, the limited partner
4 became Summit Care Corp. and the general partner became a limited
5 liability company which has Summit Care Corp. as its sole member.
6 (Id. No. 71.) Summit Care Corp. itself is wholly owned by Defendant
7 Skilled Healthcare Group, Inc. (Id. No. 73.) Any "doing business as"
8 facility was merged with Summit Care Corp., such as Summit Care
9 California, Inc. (Id. No. 76.) Boyd Hendrickson and Roland Rapp were
10 the signatories for each of the merging entities as CEO and Secretary
11 for each, respectively. (Id. No. 77.)

12 1. Fountain View, Inc. and Skilled Healthcare Group, Inc.

13 Prior to the Bankruptcy Discharge Order, Defendant Fountain View,
14 Inc. was a privately held company incorporated in the state of
15 Delaware. (SUF No. 31.) On August 19, 2003, pursuant to the
16 Bankruptcy Discharge, Fountain View, Inc. became a holding company
17 with no operational functions and no employees and, in October 2003,
18 Fountain View, Inc. changed its name to Skilled Healthcare Group, Inc.
19 (Id.)

20 2. Summit Care Corp.

21 Defendants claim that Summit Care Corp. is a Delaware corporation
22 that operates as a holding company with no employees and is a direct
23 subsidiary of Skilled Healthcare Group, Inc. (Id. No. 32.) In
24 reconstituting the subsidiaries as LLCs or LLPs, the limited liability
25 agreements provide: "[Summit Care Corp.] shall have the right and
26 authority to take all actions . . . which [it] otherwise deems
27 necessary, useful or appropriate for the day-to-day management and
28 conduct of the LLC's business and which are not otherwise specifically

1 reserved to the managers.” (Id.)

2 3. Skilled Healthcare, LLC

3 Defendants assert that Skilled Healthcare, LLC was created as a
4 separate entity that contracts with other companies to provide a range
5 of administrative, consultative, and support services; it is a direct
6 subsidiary of Skilled Healthcare Group, Inc and has no subsidiaries
7 and no ownership interest in Royalwood Care Center, LLC. (Id. No.
8 34.)

9 4. Summit Care Pharmacy, Inc.

10 In June 2005, Summit Care Pharmacy, Inc. converted from a
11 California corporation to a Delaware corporation and Defendants claim
12 it has no employees and no operational functions. (Id. No. 33.)⁴

13 5. Royalwood Care Center, LLC

14 While Summit Care-California, Inc. dba Royalwood Care Center
15 operated at the Torrance, California location prior to 2003, following
16 the bankruptcy in July 2003, it was reorganized as Royalwood Care
17 Center, LLC. (Id. No. 3.) Royalwood Care Center, LLC is incorporated
18 in the State of Delaware and, as of August 2003, the business operated
19 by Summit Care-California, Inc. at 22520 Maple Avenue in Torrance was
20 transferred to Royalwood Care Center, LLC pursuant to the Plan of
21 Reorganization for the bankruptcy of Fountain View, Inc. (Id. No. 8.)
22 Royalwood also filed a change of ownership with the California
23 Department of Health Services and the Center for Medicare and Medicaid
24 Services to formally transfer the licenses and certifications to
25 Royalwood Care Center, LLC. (Id.) Royalwood Care Center, LLC is a
26 wholly-owned subsidiary of Summit Care Corporation and a wholly-owned

27
28 ⁴As noted in Plaintiff’s opposition, Plaintiff has not and does
not oppose dismissal of Summit Care Pharmacy, Inc. as a Defendant.

1 indirect subsidiary of Skilled Healthcare Group, Inc. (Id. No. 9.)

2 Royalwood Care Center, LLC is a skilled nursing care facility
3 which provides care to long-term and short-term patients and patients
4 who need 24-hour nursing care and may be chronically ill, frail or
5 experiencing a very slow recovery from an illness or injury. (Id. No.
6 5.) Royalwood Care Center, LLC also cares for short term patients
7 recovering from major surgery, stroke, neurological and orthopedic
8 conditions, or other illnesses and disabilities. (Id.) Mr. Zazueta
9 was hired on February 21, 2001 by Fountain View, Inc. to work at the
10 Torrance facility. (GI Nos. 48, 49.)

11 Royalwood Care Center, LLC's limited liability operating
12 agreement – which established Royalwood Care Center, LLC and other
13 subsidiaries as limited liability companies – vests in Summit Care
14 Corp. authority over the day-to-day operations of the facilities at
15 Summit Care Corp.'s discretion. (Id. No. 74.) By means of a
16 resolution, Royalwood Care Center, LLC's members have delegated the
17 authority to operate Royalwood Care Center, LLC to a governing body in
18 accordance with federal regulations. (SUF No. 10.)

19 6. Fountain View Subacute and Nursing Center, LLC and
20 Fountain View Subacute and Nursing Center, Inc.

21 Fountain View Subacute and Nursing Center, Inc. is the former
22 name of Fountain View Subacute and Nursing Center, LLC, which changed
23 its name and converted to an LLC in July 2004. (Id. No. 37.) It is
24 now a Delaware limited liability company, a wholly-owned direct
25 subsidiary of Summit Care Corp. and an indirect subsidiary of Skilled
26 Healthcare Group, Inc.; it operates a separate facility from the
27 Royalwood Care Center, LLC facility. (Id. No. 38.) Jose Zazueta was
28 never employed by Fountain View Subacute and Nursing Center, LLC or

1 Fountain View Subacute and Nursing Center, Inc. (Id. No. 39.)
2 Neither Fountain View Subacute and Nursing Center, LLC nor Fountain
3 View Subacute and Nursing Center, Inc. has an ownership interest in
4 Royalwood Care Center, LLC. (Id. No. 40.) Fountain View Subacute
5 operates a skilled healthcare facility located at 5310 Fountain
6 Avenue, Los Angeles, California; it does not have any employees in
7 common with Royalwood Care Center, LLC, and it has its own governing
8 body and its own Administrator. (Id. No. 47.)

9 **C. The Management of Royalwood Care Center, LLC and Other**
10 **Subsidiary Facilities**

11 Defendants claim that the skilled nursing facilities like
12 Royalwood Care Center, LLC are highly regulated and closely monitored
13 by both state and federal agencies. For example, they assert that 42
14 C.F.R. section 483.75 sets forth specific licensing requirements for
15 skilled nursing facilities, which requires them to comply with
16 Federal, State, and local laws, as well as professional standards. 42
17 C.F.R. § 483.75(b) ("The facility must operate and provide services in
18 compliance with all applicable Federal, States, and local laws,
19 regulations, and codes, and with accepted professional standards and
20 principles that apply to professionals providing services in such a
21 facility."). Compliance with these regulations is allegedly monitored
22 by state surveys. (SUF No. 11.)⁵ Section 483.75(d) requires the
23 creation of a "governing body" "that is legally responsible for
24 establishing and implementing policies regarding the management and
25

26 ⁵Defendants support the state-survey requirement with only
27 testimony from Senior Vice President Kelly Atkins. The Court has
28 trouble accepting this assertion without some additional legal or
factual support, such as a citation to a statute or regulation, or
even documents evidencing such monitoring.

1 operation of the facility" and that appoints a properly licensed
2 administrator who is "[r]esponsible for management of the facility."

3 Allegedly pursuant to this regulation, Royalwood Care Center,
4 LLC's governing body approves polices and procedures and the
5 operational budget, appoints an Administrator, and delegates the day
6 to day authority over the facility to the Administrator. (Id. No. 13,
7 19.) Defendants claim that Royalwood Care Center, LLC has its own
8 independent human resources department, which initially handles any
9 discrimination and/or harassment complaint internally. (Id. No. 28.)
10 Royalwood Care Center, LLC's staff developer conducts internal
11 training for Royalwood Care Center, LLC employees on issues such as
12 harassment and discrimination. (Id. No. 29.) In addition, the staff
13 developer handles employee orientation, which includes training on
14 Royalwood Care Center, LLC's policies and procedures. (Id.)

15 Defendants claim Royalwood Care Center, LLC's Administrator is
16 ultimately responsible for hiring, firing, disciplining, and
17 scheduling Royalwood Care Center, LLC employees. (Id. No. 18.) In
18 accordance with federal regulations, the Administrator is responsible
19 for the operational and managerial control over the day-to-day
20 operation of the facility. (Id. No. 16.) In order to qualify for
21 state licensing, a skilled nursing facility Administrator must possess
22 and demonstrate the skills required to independently manage a
23 facility. Specifically, in order to be licensed, an Administrator
24 must complete 1,000 hours in an Administrator-in-training program.
25 (Id. No. 17.)

26 Many of Royalwood Care Center, LLC's activities, however, are
27 undertaken with the involvement of Skilled Healthcare, LLC. According
28 to Plaintiff, immediately after the reorganization, Skilled

1 Healthcare, LLC entered into administrative services agreements with
2 all former Fountain View, Inc. subsidiaries. (GI No. 92.) Royalwood
3 Care Center, LLC's governing body has the authority to revise, adopt,
4 or reject the policies recommended by Skilled Healthcare, LLC. (SUF
5 No. 24.) Under the administrative services agreements, Skilled
6 Healthcare, LLC provides the following services: accounting and
7 administrative services; auditing; business information and
8 communications; employee fringe benefits review and products; cash
9 management services; clinical consulting; corporate compliance
10 services; bulk purchasing; managed care contracting; budgetary
11 development and support; accounts payable and processing;
12 reimbursement consulting; cost report preparation and audit
13 representation; information systems and IT support; operational
14 consulting and oversight support; design and decorating services;
15 insurance review and insurance products; legal services; marketing
16 systems and services; human resources development; public affairs; and
17 tax preparation (federal income, state income, and local personal
18 property and real estate). (GI No. 104.) Plaintiff also claims that
19 Skilled Healthcare, LLC develops workplace policies for subsidiaries.
20 (Id. No. 106.)

21 Although Defendants claim that the contract with Skilled
22 Healthcare, LLC provides only outside expert consulting for the
23 Administrator and protects against an Administrator's misuse of
24 resources, Plaintiff believes that Skilled Healthcare, LLC has
25 significantly more involvement in the day-to-day operations of
26 Royalwood Care Center, LLC. (GI No. 36.) Even beyond these services,
27 Skilled Healthcare, LLC's vice presidents of operations sit on each of
28 the facilities' governing bodies as assistant chairpersons, along with

1 the senior vice president of operations, who continued to hold the
2 title of chairperson of the governing body. (Id. No. 110.) Moreover,
3 Plaintiff claims – and Defendants dispute – that Skilled Healthcare,
4 LLC’s human resources directors have an active presence at different
5 facilities, spending approximately 60% of their time at the facilities
6 under their purview. (Id. No. 111.) In contrast, Defendants assert
7 that, in 2003, Skilled Healthcare, LLC employed only two human
8 resources directors, each of whom provided human resources consulting
9 to over 20 facilities each. Currently, just one human resources
10 director is responsible for consulting with at least 40 facilities.
11 (Id.) Yet, while Royalwood Care Center, LLC initially handles human
12 resources-related complaints, if the issue is not resolved, it
13 consults Skilled Healthcare, LLC’s Human Resources and/or Legal
14 Department for advice. (SUF No. 28.)

15 Further, while the Administrator prepares the facility’s
16 operational budget for approval by the governing body, (id. No. 21),⁶
17 Skilled Healthcare, LLC has at least some involvement with these and
18 other activities (id. No. 26). In fact, Skilled Healthcare, LLC
19 employs a staff of accounts receivable field representatives to
20 supervise the accounts receivable operations of the facilities. (GI
21 No. 116.) The parties agree that, when services are performed by
22 subsidiary companies within Skilled Healthcare Group, Inc. for the
23 skilled nursing and assisted living facilities, no checks are written

24
25 ⁶The Court sustains Plaintiff’s objection that the Administrator
26 “independently researches and recommends employee wage rates to the
27 governing body for approval.” (SUF No. 21.) The cited deposition
28 testimony of Administrator Rita Simms does not support this
contention. Similarly, the Court sustains Plaintiff’s objections to
Defendants undisputed facts number 22 and 23, since the cited evidence
does not support them.

1 and no monies are actually transferred into the account of the service
2 provider. (Id. No. 118.) Rather, the expense is noted in the
3 accounts maintained by Skilled Healthcare, LLC's finance department.
4 (Id.) Moreover, Defendants claim that all invoices must be approved
5 and processed for payment by Royalwood Care Center, LLC's
6 Administrator and that Skilled Healthcare, LLC pays them out of a
7 Royalwood Care Center, LLC bank account. (Id. No. 27). However,
8 testimony from Defendants' Rule 30(b)(6) witness clearly indicates
9 that Royalwood Care Center, LLC's "separate account" is designated as
10 such only for deposits, but "[t]hose funds are moved to a
11 concentration account, and that's where payments are made from."
12 (Dep. Tr. of Rule 30(b)(6) witness Bradley Gibson at 181:1-10.)
13 Therefore, each facility has a separate depository account with
14 Skilled Healthcare, LLC, but payments for services rendered by vendors
15 not owned by Skilled Healthcare Group, Inc. are made from a single
16 concentration account that holds the funds from all of the facilities.
17 (GI No. 119.) Payroll is similarly paid from only a single account.
18 (Id. No. 120.) Royalwood Care Center, LLC's tax return is also
19 included with Skilled Healthcare Group, Inc.'s tax filing, although it
20 is delineated. (Id. No. 42.)

21 In fact, Plaintiff asserts that, of the 70 or so contracting
22 partners that Skilled Healthcare, LLC had from August 2003 to the
23 present, only one was with a facility or entity not owned by Skilled
24 Healthcare Group, Inc. (Id. No. 97.) Moreover, no facility has
25 declined services offered by Skilled Healthcare, LLC in favor of using
26 an outside vendor. (Id. No. 98.) Finally, a number of entities owned
27 by Skilled Healthcare Group, Inc. provide services to subsidiary
28 facilities, such as Southwest Payroll, LLC and Skilled Healthcare LLC,

1 both of which perform human resources and operational functions. (Id.
2 No. 117.)⁷

3 Notably, the second language policy was created by Skilled
4 Healthcare, LLC, in conjunction with revising multiple policies in the
5 employee handbook. (Id. No. 126.) The vice president of human
6 resources, with the human resources directors, created a draft that
7 was then submitted for review to Skilled Healthcare, LLC's senior vice
8 presidents of operations and legal counsel. (Id.) Thereafter,
9 Skilled Healthcare, LLC rolled out a plan for the new policies,
10 including obtaining approval from the governing bodies of each of the
11 facilities, conducting four meetings with the administrators and
12 directors of nursing of the facilities in the four regions to discuss
13 changes from the old handbooks to the new ones, and delivering the
14 handbooks to facilities. (Id.) None of the governing bodies
15 recommended any changes to or rejected any of the new policies, even
16 though they could have done so. (Id. No. 127.) Plaintiff asserts
17 that there is no evidence that any governing body ever rejected any
18 human resources-related policy change proposed by Skilled Healthcare,
19 LLC. (Id. No. 128.)

20 **D. Relationship Among Various Entities**

21 Following the reorganization, the duties of Fountain View, Inc.'s
22 Human resources department remained substantially the same, except:
23 (1) prior to the reorganization, advice or consulting would be given
24 to the facility administrator or Fountain View, Inc.'s vice president
25 of operations, and after the reorganization, advice would still be

26
27 ⁷The evidence provided by Defendants does not support their claim
28 that Royalwood Care Center, LLC's name appears on these paychecks as
the employer. (SUF No. 25.)

1 given to those persons, but also might be given to the director of
2 nursing of a given facility; and (2) prior to the reorganization, the
3 human resources department could change policy if senior management at
4 Fountain View, Inc. agreed, but after the reorganization, Skilled
5 Healthcare, LLC needed the approval of the governing body to change
6 policy. (GI Nos. 108, 109.)

7 The executives serving in various entities overlap, as well. The
8 original Board of Managers for Summit Healthcare, LLC consisted of
9 Jose Lynch, John Harrison, and Roland Rapp. (Id. No. 80.) Harrison
10 was replaced by John King in October 2004. (Id. No. 81.) Lynch also
11 served as president and CEO, Harrison as CFO, and Rapp as secretary of
12 Skilled Healthcare, LLC. (Id. No. 84.) Rapp served as general
13 counsel. (Id. No. 85.) Lynch serves as president and CEO of Summit
14 Care Corp.; Harrison served as CFO until October 2004, when he was
15 replaced by John King; Rapp serves as secretary and chief
16 administrative officer. (Id. No. 86.) Boyd Hendrickson, Rapp, Lynch,
17 and King all serve as directors. (Id.) Hendrickson became CEO and
18 ultimately chairman of the board of Skilled Healthcare Group, Inc.
19 after the reorganization. (Id. No. 87.) Lynch serves as president,
20 and became COO and a member of the board in 2005. (Id. No. 88.) Rapp
21 was general counsel, secretary, and chief administrative officer of
22 Skilled Healthcare Group, Inc.; Harrison was a director until he was
23 replaced by King in 2004. (Id. Nos. 89, 90.)

24 Jose Lynch, Roland Rapp, and John King serve as officers of
25 Royalwood Care Center, LLC, and serve on the Board of Directors for
26 Skilled Healthcare Group, Inc. and Summit Care Corporation. (Id. No.
27 43.) Kelly Atkins also serves as an officer of Royalwood Care Center,
28 LLC, and one member of Skilled Healthcare Group, Inc.'s board of

1 directors is an officer of Royalwood Care Center, LLC. (Id.) Summit
2 Care Corporation has one other Board Member that does not serve as an
3 officer for Royalwood Care Center, LLC. (Id.)

4 **II. LEGAL STANDARD**

5 It is the burden of the party who moves for summary judgment to
6 establish that there is "no genuine issue of material fact, and that
7 the moving party is entitled to judgment as a matter of law." Fed. R.
8 Civ. P. 56(c); British Airways Bd. v. Boeing Co., 585 F.2d 946, 951
9 (9th Cir. 1978). If the moving party has the burden of proof at trial
10 (the plaintiff on a claim for relief, or the defendant on an
11 affirmative defense), the moving party must make a showing sufficient
12 for the court to hold that no reasonable trier of fact could find
13 other than for the moving party. See Calderone v. United States, 799
14 F.2d 254, 259 (6th Cir. 1986) (quoting W. Schwarzer, Summary Judgment
15 Under the Federal Rules: Defining Genuine Issues of Material Fact, 99
16 F.R.D. 465, 487-88 (1984)). This means that, if the moving party has
17 the burden of proof at trial, that party "must establish beyond
18 peradventure all of the essential elements of the claim or defense to
19 warrant judgment in [that party's] favor." Fontenot v. Upjohn Co.,
20 780 F.2d 1190, 1194 (5th Cir. 1986).

21 If the opponent has the burden of proof at trial, then the moving
22 party has no burden to negate the opponent's claim. See Celotex Corp.
23 v. Catrett, 477 U.S. 317, 323 (1986). In other words, the moving
24 party does not have the burden to produce any evidence showing the
25 absence of a genuine issue of material fact. Id. at 325. "Instead .
26 . . the burden on the moving party may be discharged by 'showing' –
27 that is, pointing out to the district court – that there is an absence
28 of evidence to support the nonmoving party's case." Id.

1 Once the moving party satisfies this initial burden, "an adverse
2 party may not rest upon the mere allegations or denials of the adverse
3 party's pleadings . . . [T]he adverse party's response . . . must set
4 forth specific facts showing that there is a genuine issue for trial."
5 Fed. R. Civ. P. 56(e) (emphasis added). A "genuine issue" of material
6 fact exists only when the nonmoving party makes a sufficient showing
7 to establish the essential elements to that party's case, and on which
8 that party would bear the burden of proof at trial. Celotex, 477 U.S.
9 at 322-23. "The mere existence of a scintilla of evidence in support
10 of the plaintiff's position will be insufficient; there must be
11 evidence on which a reasonable jury could reasonably find for
12 plaintiff." Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 252
13 (1986). The evidence of the nonmovant is to be believed, and all
14 justifiable inferences are to be drawn in favor of the nonmovant. Id.
15 at 248. However, the court must view the evidence presented to
16 establish these elements "through the prism of the substantive
17 evidentiary burden." Id. at 252.

18 **III. ANALYSIS**

19 The Court finds that the easiest way to address the parties'
20 arguments is to divide them by entity, and then by argument. The
21 Court will first address an initial disagreement between the parties,
22 however: the scope of the Complaint.

23 **A. The Scope of the Complaint**

24 Defendants argue that Plaintiff limited its lawsuit to the
25 English-only policies at the Torrance, California facility. At first
26 blush, this argument appears persuasive. Plaintiff alleges that,
27 "[s]ince at least November 2001, Defendants have engaged in unlawful
28 employment practices at their Torrance, California location in

1 violation of Section 703 of Title VII, 42 U.S.C. § 2000e-2, by
2 subjecting Jose Zazueta and the class of similarly situated
3 individuals to discrimination in the compensation, terms, conditions
4 and privileges of their employment based on their Hispanic national
5 origin." (FAC ¶ 11.) Interpreted literally, Plaintiff's complaint
6 may be so limited.

7 But the Court is not inclined to interpret Plaintiff's complaint
8 so strictly in light of the parties' actions throughout the course of
9 this litigation. For example, the parties engaged in many months of
10 highly contested discovery directed specifically at all facilities
11 where the English-only policies were implemented. Never once during
12 that time did Defendants move this Court to definitively rule on the
13 scope of the Complaint. Discovery is now closed and Defendants have
14 waited far too long to seek a limit on the scope of Plaintiff's
15 Complaint. Moreover, even if the Court were to limit the Complaint,
16 nothing would stop Plaintiff from filing a new case to challenge this
17 same policy at other locations. The Court will not waste judicial
18 resources by forcing Plaintiff to file a new action when those claims
19 can properly be adjudicated here. Defendants' request to limit the
20 Complaint to the Torrance, California facility is therefore DENIED.

21 **B. Liability of the Moving Defendants**

22 The Court notes first that Summit Care-California dba Royalwood
23 Care Center, Royalwood Care Center, LLC, and Fountain View, Inc. have
24 not moved for summary adjudication. Rather, at issue here is
25 liability against Skilled Healthcare Group, Inc. ("SHG"), Summit Care
26 Corporation ("SCC"), Skilled Healthcare LLC ("SHLLC"), Fountain View
27 Subacute and Nursing Center, LLC, and Fountain View Subacute and
28 Nursing Center, Inc. (collectively "Fountain View Subacute"), and

1 Summit Care Pharmacy, Inc. Although some of the arguments overlap,
2 the Court will treat each entity separately for the sake of clarity.

3 1. Skilled Healthcare Group, Inc.

4 Plaintiff advances several theories of liability for SHG. First,
5 Plaintiff argues that SHG is an integrated enterprise with its
6 subsidiaries, which subjects it to the coverage under Title VII. As
7 discussed below, this itself does not establish liability in the Ninth
8 Circuit, so Plaintiff argues that SHG can be subject to liability as
9 either a joint or indirect employer, or on an agency theory for the
10 post-bankruptcy English-only policy implemented by its subsidiary-
11 agents. Finally, even if SHG is not liable for the post-bankruptcy
12 English-only policy, it can be held liable as a successor to Fountain
13 View, Inc. for its subsidiary-agents' pre-bankruptcy English-only
14 policy.

15 a. Integrated Enterprise

16 Defendants argue that SHG is the substantially equivalent entity
17 to Fountain View, Inc. following the reorganization. In contrast to
18 Fountain View, Inc., however, Defendants claim that SHG is merely a
19 "holding company" with no employees. Title VII applies to employers
20 with 15 or more employees. 42 U.S.C. § 2000e(b). Defendants first
21 argue that, because SHG does not have any employees, Title VII does
22 not apply. Plaintiff argues that SHG is an "integrated enterprise"
23 with its subsidiary facilities and meets this threshold Title VII
24 requirement.

25 To determine whether two entities are considered an integrated
26 enterprise for purposes of Title VII, the Court must consider four
27 factors: "(1) the interrelation of operations; (2) common management;
28 (3) centralized control of labor relations; and (4) common ownership

1 or financial control." See Kang v. U. Lim Amer., Inc., 296 F.3d 810,
2 815 (9th Cir. 2002). When applying this test in the Title VII
3 context, the third factor – centralized control of labor relations –
4 is "most critical." Id.⁸

5 Applying the Kang factors to this case presents some difficulty.
6 Unlike in Kang, where the defendant-employer had six employees and
7 conducted some operations, SHG has no employees and is, as Defendants
8 assert, nothing more than a holding company. Consequently, SHG and
9 its subsidiaries do not operate out of the same physical location.
10 Moreover, it appears from the facts that SHG has turned over nearly
11 all of its management activities to SHLLC. In fact, Plaintiff heavily
12 relies on SHLLC's involvement in the management of subsidiary
13 facilities in arguing that SHG should be considered an integrated
14 enterprise with its subsidiaries. SHLLC is a separate Defendant, and,
15 as Defendants point out, Plaintiff must establish an integrated
16 enterprise with regard to SHG. Despite the uniqueness of this case,
17 the Court will apply the factors from Kang, since they are still
18 relevant to this inquiry.

19 On the first factor, Defendants argue that SHG had no operations,
20 maintained a separate mailing address and Royalwood Care Center, LLC
21 conducted its own accounts receivable and billing, has its own
22 depository account, and approves disbursements. Plaintiff has offered
23 evidence that SHG files a single tax return in which Royalwood Care
24 Center, LLC, is included and that SHG has presented itself to the
25

26 ⁸Plaintiff cites two cases arising in the National Labor
27 Relations Act context to argue that "none of the four factors is
28 controlling." (Opp'n at 18:27.) As Defendants point out, Kang
controls this case under Title VII, which stated that the third factor
was, in fact, "most critical."

1 public as an integrated enterprise. Plaintiff points to SHG's own
2 Annual Report, which portrays it and its subsidiaries as a single
3 entity, operating 61 skilled nursing facilities and 12 assisted living
4 facilities in California, Texas, Kansas, Missouri, and Nevada. On
5 balance, the first prong favors finding an integrated enterprise.

6 The second factor – common management – weighs slightly in favor
7 of an integrated enterprise. SHG and its subsidiaries share three the
8 officers and managers: Jose Lynch, Roland Rapp, and John Harrison (who
9 was later replaced by John King). Other executives of these entities
10 are not shared, however.

11 The third and “most critical” factor – centralized control of
12 labor relations – weighs against finding an integrated enterprise.
13 Plaintiff rests its arguments on actions taken by SHLLC in arguably
14 managing the human resources functions of subsidiaries like Royalwood
15 Care Center, LLC, but has not offered evidence that SHG actually
16 issued the challenged policies or had authority over hiring and firing
17 a subsidiary's employees. Plaintiff instead argues that SHLLC's
18 actions should be considered in determining whether SHG should be
19 considered an integrated enterprise, but fails to offer facts that
20 would impute SHLLC's action to SHG. This factor weighs against
21 finding an integrated enterprise.

22 Finally, the fourth factor of common ownership weighs in favor of
23 an integrated enterprise here because Defendants admit that SHG owns
24 the subsidiaries.⁹

25
26 ⁹Defendants argue that common ownership, “standing alone can
27 never be sufficient to establish parent liability.” Lockard v. Pizza
28 Hut, Inc., 162 F.3d 1062, 1071 (10th Cir. 1998). This may be true,
but Plaintiff has offered more than just evidence of common
management, although not enough to overcome summary judgment.

1 Although three factors weigh in Plaintiff's favor in some
2 measure, Plaintiff has nevertheless failed to create a genuine issue
3 of material fact that SHG should be considered an integrated
4 enterprise.¹⁰ Plaintiff has failed to adduce any evidence that SHG,
5 rather than SHLLC, exercised control over labor relations of the
6 subsidiaries, the most important factor. Even the facts that favor
7 Plaintiff do not approach those in Kang where the court found an
8 integrated enterprise. For example, in Kang, the Court found an
9 integrated enterprise where: the entities shared the same Mexican
10 facility; the defendant kept the employer's accounts, issued its
11 paychecks and paid its bills; the entities shared the same person as
12 vice-president of one and president of the other and supervisors
13 reported directly to the defendant's managers; critically, the
14 defendant had the authority to hire and fire the employer's employees
15 and the defendant "essentially had complete control over [the
16 employer's] labor relations"; the two entities were owned by the same
17 person; and the employer made no profits, instead transferring all its
18 funds to the defendant. Kang, 296 F.3d at 815-16. The few facts
19 specific to SHG, even viewed in a light favorable to Plaintiff, do not
20 create an issue of fact that SHG must be covered by Title VII as an
21 integrated enterprise. Therefore, the Court GRANTS Defendants' motion
22 for summary judgment as to SHG's liability for the post-bankruptcy
23 English-only policy.

24
25
26
27 ¹⁰This finding does not preclude Plaintiff's ability to pursue
28 SHG for satisfaction of a judgment under traditional corporate law
principles. Plaintiff has not argued that point here and the Court
renders no decision on it.

b. Joint Employer Liability, Indirect Employer Liability, and Agency Liability

The "integrated enterprise" construct does not create liability under Title VII; it only establishes that Title VII covers an entity. See E.E.O.C. v. Pacific Maritime Ass'n, 351 F.3d 1270, 1274 (9th Cir. 2003) ("[T]he integrated enterprise test does not determine joint liability as the parties suggest, but instead determines whether a defendant can meet the statutory criteria of an 'employer for Title VII applicability." (citation omitted and emphasis in original)). Because SHG does not meet the 15-employee threshold for coverage under Title VII, SHG cannot be held liable as a joint employer. Cf. id. (analyzing joint liability only after concluding that the defendant could be considered an integrated enterprise triggering Title VII coverage). Nor can SHG be held liable as an indirect employer if it cannot be considered an employer under Title VII. See Lutcher v. Musicians Union Local 47, 633 F.2d 880, 883 (9th Cir. 1980) ("[T]here must be some connection with an employment relationship for Title VII protections to apply."); E.E.O.C. v. NCL Amer., Inc., 2008 WL 281524, at *7 (D. Hawaii February 1, 2008) (finding indirect liability inapplicable because "NCL Corp. is not an employer for Title VII purposes, given the lack of evidence that it had at least fifteen employees in 2004."). Finally, SHG cannot be held liable as the principal for the actions of its subsidiary-agents if it, itself, is not an employer under Title VII. 42 U.S.C. § 2000e(b) (defining "employer" as "a person engaged in an industry affecting commerce who has fifteen or more employees . . . and any agent of such a person" (emphasis added)); Astarita v. Urgo Butts & Co., 1997 WL 317028, at *3 (S.D.N.Y. 1997) ("[A]s is plain from the statutory language, in

1 order for a person acting as an agent to be deemed an employer, the
2 principal must be an employer covered by Title VII.”). Because SHG is
3 not covered by Title VII, the Court GRANTS Defendants’ motion for
4 summary judgment as to SHG’s potential liability for the post-
5 bankruptcy English-only policy on the theories of joint employer,
6 indirect employer, and agency.

7 c. Successor Liability

8 Plaintiff argues that SHG can nevertheless be held liable for the
9 pre-bankruptcy English-only policy at Fountain View, Inc. as Fountain
10 View, Inc.’s successor. Plaintiff’s argument involves two steps: (1)
11 Fountain View, Inc. is liable for the discrimination of its
12 subsidiaries based on an agency theory; and (2) SHG is now liable as
13 Fountain View Inc.’s successor. Defendants do not challenge Fountain
14 View, Inc.’s liability, nor do they seek to dismiss Fountain View,
15 Inc. as a party. Nor do they challenge that SHG could be held liable
16 as Fountain View, Inc.’s successor. (Reply at 2:13-20.) The Court
17 DENIES Defendants’ motion for summary judgment as to SHG’s successor
18 liability for the pre-bankruptcy English-only policy.

19 2. Summit Care Corp.

20 Like SHG, Defendants argue that SCC is merely a holding company
21 with no employees and not subject to Title VII’s coverage. Plaintiff
22 again argues that, notwithstanding, SCC should be considered an
23 integrated enterprise with its subsidiaries.

24 a. Integrated Enterprise

25 Of the factors from Kang, Plaintiff has adduced only two facts to
26 suggest that SCC is in any way integrated with its subsidiaries.
27 First, Plaintiff offers evidence that Royalwood Care Center, LLC’s
28 limited liability operating agreement vests in SCC authority over the

1 day-to-day operations of the facilities at SCC's discretion.
2 Defendants, in contrast, offer evidence that this discretionary
3 authority was delegated to Royalwood Care Center, LLC's governing
4 board, allegedly pursuant to federal regulation, see 42 C.F.R. §
5 483.75(d). Plaintiff has not offered any evidence that SCC retained
6 authority, contrary to this delegation, to govern the day-to-day
7 operations of the subsidiaries.¹¹ Nor has Plaintiff offered evidence
8 that, in practice, SCC exercised day-to-day management authority,
9 despite this regulation.

10 Plaintiff also offers evidence that Royalwood Care Center, LLC is
11 a direct, wholly owned subsidiary of SCC and that SCC shares some
12 managers and officers with Royalwood Care Center, LLC. For example,
13 Jose Lynch, Roland Rapp, and John King both serve as officers of
14 Royalwood Care Center, LLC and serve on the Board of Directors for
15 SCC. SCC, however, has one other Board Member who does not serve as
16 an officer for Royalwood Care Center, LLC.

17 Even viewing this evidence favorably for Plaintiff, it is not
18 enough to create a factual dispute as a matter of law. As with SHG,
19 Plaintiff has failed to adduce any evidence that SCC maintained
20 control over the labor relations at Royalwood Care Center, LLC or any
21 other subsidiary. While the limited liability agreements appear to
22 delegate subsidiaries' day-to-day operational authority to SCC,
23 Defendants delegated that authority to the subsidiaries' governing
24 board. Absent some suggestion that SCC retained this authority
25 contrary to this delegation, the Court finds no disputed issue here.

26
27 ¹¹This conclusions is specific to SCC. As discussed below,
28 Plaintiff has create a genuine issue that SHLLC managed the day-to-day
operations of Royalwood Care Center, LLC and other subsidiaries.

1 Plaintiff's other evidence of common management and ownership, like
2 the evidence offered for SHG, is insufficient on its own to raise a
3 factual question as to SCC as an integrated enterprise. Therefore,
4 the Court GRANTS Defendants' motion for summary judgment as to SCC's
5 liability for the post-bankruptcy English-only policy.¹²

6 b. Successor Liability

7 Plaintiff does argue, however, that SCC can be held liable as a
8 successor to Fountain View, Inc. As discussed, Defendants do not
9 challenge Fountain View, Inc.'s status as a Defendant, so the Court
10 must determine whether SCC can be held liable for the pre-bankruptcy
11 English-only policy in effect at Fountain View, Inc. and its
12 subsidiaries. Three principal factors must be considered to determine
13 successor liability: "(1) continuity in operations and work force of
14 the successor and predecessor employers; (2) notice to the successor
15 employer of its predecessor's legal obligation; and (3) ability of the
16 predecessor to provide adequate relief directly." Criswell v. Delta
17 Air Lines, Inc., 868 F.2d 1093, 1094 (9th Cir. 1989). "Because the
18 origins of successor liability are equitable, fairness is a prime
19 consideration in its application. The emphasis, therefore, is on the
20 second and third factors listed above." Id.

21 Plaintiff argues that Mr. Zazueta was employed by Fountain
22 View, Inc. and Fountain View, Inc.'s subsidiary, Royalwood dba Summit
23 Care – California when the pre-bankruptcy policy was in effect.

24
25
26 ¹²Plaintiff does not argue that SCC is liable either as a joint
27 employer, indirect employer, or as a principal. In any event, like
28 SHG, because SCC is not subject to Title VII, it cannot be held liable
under any of these theories. See Pacific Maritime Ass'n, 351 F.3d at
1274; Lutcher, 633 F.2d at 883; NCL Amer., Inc., 2008 WL 281524, at
*7; Astarita, 1997 WL 317028, at *3.

1 Royalwood dba Summit Care – California merged into SCC and Plaintiff
2 has produced evidence that the location, workforce and operations of
3 Royalwood dba Summit Care – California continued both as the local
4 subsidiary Royalwood Care Center, LLC and as SCC as the owner. While
5 the Court finds no disputed facts that day-to-day management was
6 vested in Royalwood Care Center, LLC pursuant to federal regulations,
7 this appears not to have changed following the bankruptcy and the
8 reconstitution of Fountain View, Inc. Fountain View, Inc.'s
9 operations appear to have been split among various new entities,
10 including SCC, but the operations themselves appear to have remained
11 constant. This satisfies the first prong of Criswell. Moreover,
12 Plaintiff argues – and the Court agrees – that the second prong is met
13 because, unlike the merger in Criswell where two independent entities
14 blended into a single merged entity, the corporate changes here
15 involved a reorganization and notice to the new entities can be
16 presumed. Finally, and perhaps most important, Fountain View, Inc.
17 and Summit Care – California no longer exist so they cannot provide
18 any relief to Plaintiff. While other entities that currently exist
19 may provide relief, the third Criswell factor focuses on the
20 predecessor's ability to provide relief, not whether any currently
21 existing entity may also be liable.

22 Defendants argue two points in rebuttal: (1) no entity succeeded
23 the local subsidiaries and they were all reconstituted as limited
24 liability companies or limited liability partnerships; and (2) SCC did
25 not take on any operations of the former entities and all operations
26 continued as normal at the subsidiary level. Neither point is
27 persuasive. Defendants' first argument elevates form over substance.
28 They admit that nothing at Royalwood Care Center, LLC changed

1 following the bankruptcy. Their second point is belied by the facts:
2 Plaintiff has offered evidence that SCC owned all of the subsidiaries,
3 just as Fountain View, Inc. did, and Defendants have not challenged
4 Fountain View, Inc.'s liability. Nevertheless, whether operations
5 changed at the subsidiary level is irrelevant to determining whether
6 SCC can properly be viewed as a successor to Fountain View, Inc.
7 Plaintiff has offered evidence that it, in fact, can. Successor
8 liability is equitable and here Plaintiff has provided enough evidence
9 that SCC can be held liable as a successor to preclude summary
10 judgment. Defendants' motion for summary judgment that SCC cannot be
11 liable for the pre-bankruptcy English-only policy is DENIED.

12 3. Skilled Healthcare, LLC

13 While Defendants admit that SHLLC is covered by Title VII,
14 Defendants argue that SHLLC is neither a joint employer nor an
15 indirect employer of the subsidiaries, so it may not be held liable
16 for the post-bankruptcy English-only policy. Defendants also argue
17 that SHLLC may not be held liable for the pre-bankruptcy policy as a
18 successor to Fountain View, Inc.

19 a. Joint Employer Liability

20 "Two or more employers may be considered 'joint employers' if
21 both employers control the terms and conditions of employment of the
22 employee." Pacific Maritime Ass'n, 351 F.3d at 1275. The parties
23 agree that the following factors must be considered to determine joint
24 employer status: (1) the nature and degree of control of the workers;
25 (2) the degree of supervision, direct or indirect, of the work; (3)
26 the power to determine the pay rates or the methods of payment of the
27 workers; (4) the right, directly or indirectly, to hire, fire, or
28 modify the employment conditions of the workers; and (5) preparation

1 of payroll and payment of wages. Id.

2 Plaintiff has demonstrated myriad factual disputes that preclude
3 summary adjudication on SHLLC's joint employer status. As to the
4 first and second prongs, SHLLC acts essentially as an administrative
5 arm of Royalwood Care Center, LLC, developing and disseminating the
6 Employee Handbook containing the second English-only policy and all
7 other day-to-day workplace conduct and policies. Although SHLLC only
8 recommended adoption of these policies and did not "force" them upon
9 subsidiaries, Plaintiff has adduced evidence that several managers sat
10 on each of the subsidiaries' governing bodies, which probably had
11 substantial influence over the subsidiaries' adoption of these
12 policies. These individuals also likely held sway over the
13 Administrator of each subsidiary, since Plaintiff adduced evidence
14 that the governing board hires and fires each Administrator. Further,
15 Royalwood Care Center, LLC has never rejected a policy recommendation
16 from SHLLC in the human resources area. SHLLC also maintained a
17 regular presence at subsidiaries through its human resources directors
18 and vice presidents of operations. These facts alone create a triable
19 issue.

20 As to the fourth prong, although the Administrator had the
21 ultimate authority to hire and fire subsidiary employees, he or she
22 served at the pleasure of the governing board, which worked closely
23 with SHLLC in many areas and shared managers and officers. Defendants
24 argue that the Court must presume that these executives "change hats"
25 when sitting on each entity's board. See United States v. Bestfoods,
26 524 U.S. 51, 69-70 (1998). Notwithstanding that Bestfoods was a
27 CERCLA case, the Court there recognized that "it is entirely
28 appropriate for directors of a parent corporation to serve as

1 directors of its subsidiary, and that fact alone may not serve to
2 expose the parent corporation to liability for its subsidiary's acts."
3 Id. at 69 (emphasis added). Here, Plaintiff has offered evidence
4 beyond the mere shared directors to create factual issues. Therefore,
5 whether they actually "change hats" when sitting on the boards of both
6 SHLLC and Royalwood Care Center, LLC is a question for the jury.

7 As to the third and fifth elements, Plaintiffs adduce evidence
8 that the Administrator sets wage rates, but SHLLC was deeply involved
9 in developing budgets for subsidiaries, which had to be approved by
10 SHLLC's vice president of operations and senior vice president of
11 operations before it could be finalized. Moreover, Southwest Payroll
12 Services, which Defendants admit is owned by SHG, provides payroll
13 services, but the ultimate payroll payment comes from a consolidated
14 account maintained by SHLLC.

15 Other facts are disputed, as discussed in detail in the factual
16 section above, and the Court need not chronicle them again here.
17 Reviewing the facts favorably for Plaintiff, the Court finds that
18 genuine issues exist as to whether SHLLC can be held liable for the
19 post-bankruptcy policy implemented at Royalwood Care Center, LLC as a
20 joint employer. Summary judgment on this point is DENIED.

21 b. Indirect Employer Liability

22 Plaintiff further claims that SHLLC can be held liable for the
23 post-bankruptcy English-only policy at Royalwood Care Center, LLC on a
24 theory of indirect employer liability. Liability as an indirect
25 employer arises when "there exists discriminatory 'interference' by
26 the indirect employer and where the indirect employer had some
27 peculiar control over the employee's relationship with the direct
28 employer." Anderson v. Pacific Maritime Ass'n, 336 F.3d 924, 932 (9th

1 Cir. 2003). In other words, the existence of an indirect employer
2 relationship depends upon whether the putative indirect employer
3 "interfered" with the putative employee's employment relationship and
4 the degree of control the putative indirect employer exercised. See
5 id. at 929-30. The Ninth Circuit cautions that the Court must look at
6 the alleged indirect employer's actions to determine indirect employer
7 status: "All of our cases [applying the indirect employer theory] have
8 done so in instances where the indirect employer was the entity
9 performing the discriminatory act." Id. at 931.

10 Defendants argue that only two facts support Plaintiff's indirect
11 employer theory for SHLLC, which are insufficient to create liability.
12 First, Defendants do not dispute that SHLLC drafted the language
13 policy and presented it to Royalwood Care Center, LLC and other
14 subsidiaries, which is at least partly the alleged discriminatory act.
15 Defendants argue, however, that the governing board at each subsidiary
16 had the opportunity and authority to accept, reject, or modify the
17 policy. Second, two SHLLC employees sat on the governing board of
18 Royalwood Care Center, LLC, which is, in itself, insufficient to
19 establish interference with employees at the subsidiaries, citing
20 Garcia v. Courtesy Ford, Inc., 2007 WL 1192681, at *5 (W.D. Wash.
21 2007) (granting summary judgment on indirect employer liability based
22 on evidence of "only one link between [the alleged indirect employer]
23 and the termination of plaintiff," i.e., the involvement of the same
24 Vice President for the indirect and direct employers).

25 These two facts, taken together, present a genuine issue for the
26 jury to decide. The evidence presented by Plaintiff indicates that,
27 while the governing boards of the subsidiaries have the power to
28 accept, reject, or modify employment policies drafted by SHLLC, they

1 have never rejected or modified a human-resources-related policy,
2 including the English-only policy at issue. This "rubber stamping,"
3 as Plaintiff labels it, creates a reasonable inference that the
4 subsidiaries do not exercise the control given to them, but rather,
5 allow SHLLC to dictate the allegedly discriminatory policy. This is
6 precisely the sort of "interference" to which indirect employer
7 liability is directed. See, e.g., Association of Mexican-Amer. Educ.
8 v. California, 231 F.3d 572, 582 (9th Cir. 2000) (finding indirect
9 employer liability where the state "participated extensively in, and
10 influences, the employment policies and practices of the 'subsidiary'
11 local school districts").

12 The evidence that two board members are shared between SHLLC and
13 Royalwood Care Center, LLC strengthens this conclusion. While members
14 of corporate boards are generally presumed to "change hats" when
15 serving on parent and subsidiary boards, that presumption is far
16 weaker in a case like this where there is independent evidence that
17 Royalwood Care Center, LLC has never rejected a policy offered by
18 SHLLC. In light of this evidence, certainly a triable issue of fact
19 exists as to whether these shared executives are in fact "changing
20 hats" or affirmatively interfering with the employment of employees at
21 the subsidiaries by adopting the policies that they assisted in
22 drafting. Defendants' citation to Garcia does not dictate a different
23 result. There, the corporate parent and subsidiary shared a Vice
24 President, which the court found insufficient on its own to create
25 indirect liability. Garcia, 2007 WL 1192681, at *5. Here, in
26 contrast, SHLLC and Royalwood Care Center, LLC share executives and
27 SHLLC promulgated the allegedly discriminatory policy that was "rubber
28 stamped" by Royalwood Care Center, LLC. This is more than enough to

1 create a genuine issue and preclude summary judgment. Therefore, the
2 Court DENIES Defendants' motion for summary judgment on SHLLC's
3 indirect employer liability for the post-bankruptcy English-only
4 policy.

5 c. Successor Liability

6 Plaintiff argues that SHLLC is also liable for the pre-bankruptcy
7 English-only policy as a successor to Fountain View, Inc. Defendants
8 claim that Fountain View, Inc.'s operations simply ceased and any
9 operational functions were divided into various other entities, and
10 Fountain View, Inc. continued to exist, but changed its name to SHG.

11 As discussed above, three factors must be considered to determine
12 successor liability: "(1) continuity in operations and work force of
13 the successor and predecessor employers; (2) notice to the successor
14 employer of its predecessor's legal obligation; and (3) ability of the
15 predecessor to provide adequate relief directly." Criswell, 868 F.2d
16 at 1094. Defendants challenge only the last prong, arguing that,
17 because SHG remains a Defendant for the pre-bankruptcy policy
18 implemented by Fountain View, Inc., SHLLC should not be held liable
19 for that policy as well. However, Plaintiff has offered disputed
20 facts over SHLLC's role in implementing the human resource functions
21 previously undertaken by Fountain View, Inc. Defendants argue that
22 SHG is a holding company with no employees and SHLLC is the main
23 entity responsible for the human-resource-related activities at the
24 subsidiaries. Plaintiff offered evidence that the locations,
25 workforce and operations of the subsidiary facilities remained
26 unchanged after the reorganization, suggesting that SHLLC took over
27 the human resources functions that SHG is no longer performing for
28 Fountain View, Inc.

1 Moreover, it is possible that a jury might conclude that SHG is
2 not, in fact, the successor to Fountain View, Inc. for the purpose of
3 imposing liability for the pre-bankruptcy policy. In that case, if
4 the Court denies recovery from SHLLC as a successor, no currently
5 existing entity could be held liable under the third Criswell prong.
6 Because the facts are disputed and because Defendants cannot
7 demonstrate that SHG would provide Plaintiff an adequate remedy, the
8 Court DENIES Defendants' motion for summary judgment on SHLLC's
9 successor liability.

10 4. Fountain View Subacute and Nursing Center, LLC and
11 Fountain View Subacute and Nursing Center, Inc.

12 The parties' dispute over the inclusion of the two Fountain View
13 Subacute entities in this lawsuit rests entirely on the scope of
14 Plaintiff's complaint. If the complaint is limited to the Royalwood
15 Care Center, LLC's Torrance facility, Fountain View Subacute, two
16 equivalent subsidiary entities operating out of a different location,
17 should be dismissed. On the other hand, if the Court interprets the
18 Complaint broadly to include all subsidiary facilities implementing an
19 English-only policy, Defendants tacitly admit that the Fountain View
20 Subacute entities are properly included as Defendants.

21 In light of the Court's conclusion above that the Complaint
22 covers subsidiary locations beyond the Royalwood Care Center, LLC
23 Torrance location, the Court DENIES Defendants' motion for summary
24 judgment on Fountain View Subacute's inclusion in this case.

25 5. Summit Care Pharmacy, Inc.

26 Plaintiff indicates that it does not oppose granting summary
27 judgment regarding Defendant Summit Care Pharmacy, Inc.'s
28 participation as a Defendant. The Court GRANTS Defendants' motion for

1 summary judgment as to Summit Care Pharmacy, Inc.

2 **IV. CONCLUSION**

3 The Court rules on Defendants' motion for summary judgment as
4 follows:

- 5 • The Court **DENIES** Defendants' motion to the extent it seeks
6 to limit to scope of the Complaint to the Royalwood Care
Center, LLC Torrance, California facility.
- 7 • The Court **GRANTS** Defendants' motion for summary judgment as
8 to Skilled Healthcare Group, Inc.'s liability for the post-
bankruptcy English-only policy.
- 9 • The Court **DENIES** Defendants' motion for summary judgment as
10 to Skilled Healthcare Group, Inc.'s successor liability for
the pre-bankruptcy English-only policy.
- 11 • The Court **GRANTS** Defendants' motion for summary judgment as
12 to Summit Care Corp.'s liability for the post-bankruptcy
English-only policy.
- 13 • The Court **DENIES** Defendants' motion for summary judgment as
14 to Summit Care Corp.'s successor liability for the pre-
bankruptcy English-only policy.
- 15 • The Court **DENIES** Defendants' motion for summary judgment as
16 to Skilled Healthcare, LLC's liability for the post-
bankruptcy English-only policy.
- 17 • The Court **DENIES** Defendants' motion for summary judgment as
18 to Skilled Healthcare, LLC's successor liability for the
pre-bankruptcy English-only policy.
- 19 • The Court **DENIES** Defendants' motion for summary judgment as
20 to Fountain View Subacute and Nursing Center, LLC and
Fountain View Subacute and Nursing Center, Inc.'s liability
21 for the post-bankruptcy English-only policy.
- 22 • The Court **GRANTS** Defendants' motion for summary judgment as
to Summit Care Pharmacy, Inc. and **DISMISSES** Summit Care
Pharmacy, Inc. as a Defendant in this case.

23
24 **IT IS SO ORDERED.**

25 **DATED: February 27, 2008**



26 _____
27 **AUDREY B. COLLINS**
28 **UNITED STATES DISTRICT JUDGE**